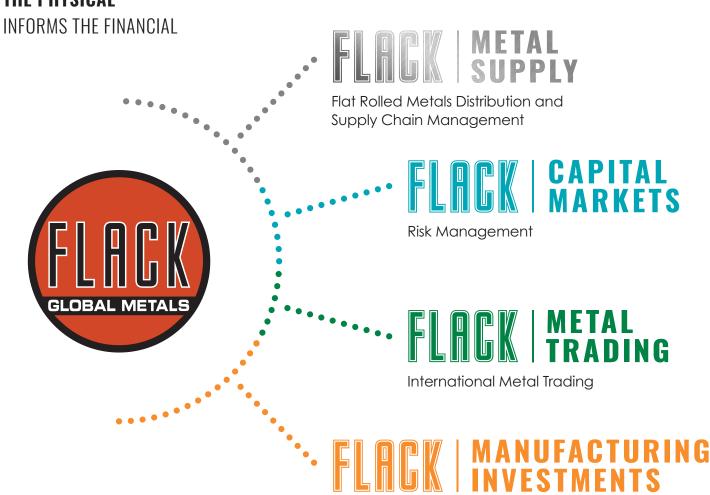
WHERE THE PHYSICAL MEETS THE FINANCIAL



FLACK GLOBAL METALS (FGM) is the only company to exist that is creating a "Steel Ecosystem" to drive innovation and remove market friction, generating profound changes to the way the global steel producing and consuming communities transact. By doing so, FGM expands the traditional distribution services of buying and selling, logistics, and operations to pioneer the use of risk management and asset management in the metals industry.

THE PHYSICAL



THE FINANCIAL
STABILIZES THE PHYSICAL

Investments and Direct Equity Investing

FLACK GLOBAL METALS IS A HYBRID INDUSTRIAL, TRADING, AND CAPITAL MARKETS ORGANIZATION THAT USES FLAT ROLLED STEEL AS OUR MEDIUM.



De-risking How Metal is Bought and Sold

- #30 and Youngest Company on Metal Center News' 2023
 Top 50 Service Centers List
- Curated selection of mill locations across North America, South America,
 Asia & Europe with a network of over 200 vetted processing partners
- Supply chains crafted based on consumer's locations and yet have unmatched global reach via FGM's stress-tested network



Delivering Certainty and Financial Safety in the World's Most Volatile Steel Market

- First and fully mature ferrous capital markets desk in the industry with the largest collection of seasoned trading and risk professionals in the U.S.
- Actively involved in 20% of all HRC futures trades on the Chicago Mercantile Exchange (CME)
- Only metals distributor to become a CME member



Specializing in the Global Merchanting of Ferrous and Non-Ferrous Metals

- Extends FGM's strengths in managing physical and financial aspects of ferrous and non-ferrous markets
- Top tier supply chain management utilizing a global network of producers, consumers and logistics providers
- Fully owned subsidiary of FGM, with independent corporate structure and trade finance banking facilities

FLACK | MANUFACTURING

Driving Change Within the Industry by Reinvesting in It

- Deploys FGM's proven risk management strategies to create certainty, reduce friction, and increase market share
- Invests wholly or partially in OEMs where flat rolled steel is a key input
- Integrates companies into a diversified portfolio, consolidating supply chains to collectively influence mills and partners